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Approved For Release 2001/08/28 : CIA-RDP67-00059A000200200093-5

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MEMORANDUM FOR MR. [REDACTED]
GENERAL CHAMBERLIN
ADMIRAL INGLIS
GENERAL McDONALD

References: a. Paragraph 6, NIA Directive No. 1
b. CIG No. 16

1. It is considered that the procedure recommended in reference b above to formalize the implementation of reference a may delay presentation of estimates requiring urgent action.
2. To meet this requirement and to avoid possible initial disagreements at the IAB level it is recommended that:
 - a. A suitable representative of each IAB member be attached to the Office of Research and Evaluation, CIG, to assist in final analysis and preparation of intelligence estimates.
 - b. That these representatives remain assigned to their IAB agencies and be authorized to concur for, or present the conflicting views of, the IAB members they represent on any intelligence estimate prepared by CIG.
 - c. That each estimate prepared in which there is not a complete agreement have appended by ORE the dissenting opinion prepared by the representative of the dissenting IAB member, ~~con-~~
~~curred in by his chief.~~
3. CIG will afford designated representatives complete opportunity to participate in all phases of the development of estimates.
4. A proposed draft of CIG instructions to effect this procedure is attached.
5. Request concurrence and return.

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CIG

CIG ADMINISTRATIVE ORDER NO. ____

Organization and Functions of ORE

1. To implement the provisions of Paragraph 6, NIA Directive No. 1, each IAB member will furnish a personal representative to remain assigned to his office and attached to CIG for duty in the Projects Branch of the Intelligence Staff of the Office of Research and Evaluation.
2. These representatives will assist in the final development and preparation of intelligence estimates and will, for their chiefs, either concur therein or present dissenting opinions.
3. Each intelligence estimate prepared by ORE will include a statement that IAB members have concurred, or will have any dissenting opinions appended as a part of the estimate.
4. This procedure will not be permitted to prevent the presentation of any estimate on the required date. If dissenting opinions cannot be prepared in time to meet deadlines for completion and submission of estimates, such estimates will be submitted together with a statement to the effect that specified member agencies will submit dissenting opinions at a later date.

5. Same as for 3.

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